

# IL&FS Transportation Networks Limited Analyst Presentation – August 2011





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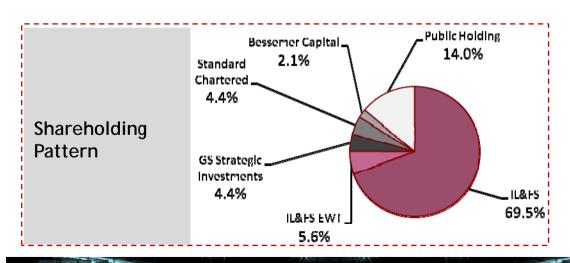


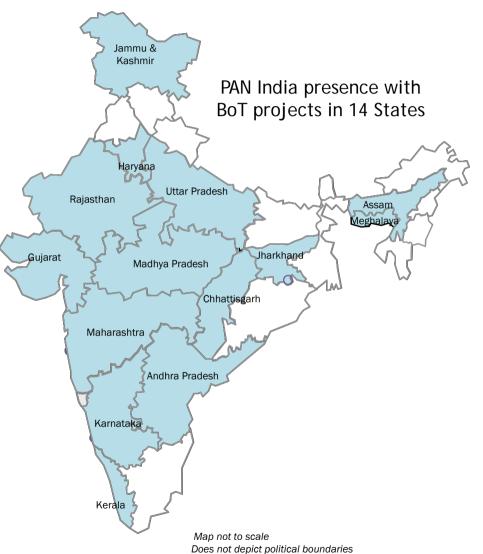
- Company Overview
- Key Differentiators
- The ITNL Group
- Project Portfolio
- Recent Project Awards and Financial Closures
- Project Pipeline
- Road Sector Opportunity
- Financial Performance Parameters
- Key Quarterly Financial Parameters of Q1FY12
- Capital Works Remaining to be Executed
- Toll and Annuity Collection on Operational Projects
- Board of Directors and Key Managerial Personnel



#### An Introduction

- IL&FS Transportation Networks Limited (ITNL) has the largest BoT road asset portfolio (in terms of lane kilometer) in India
- ITNL has a pan India presence with projects in around 14 states
- Promoted by Infrastructure Leasing and Financial Services Limited (IL&FS) in the year 2000
- ITNL has ~9,500 lane km under its road assets portfolio
- Has presence in other sub sectors viz. metro rail, bus transportation and border entry points
- A 'Thought Leader'.....,
   IL&FS Transportation plays varied roles such as Sponsor, Project
   Developer cum Manager, Operations & Maintenance Manager,
   Design & Value Engineer and Policy Advisor







### **Key Differentiators**



#### Market Leadership in the Transportation Infrastructure Sector

- With around 9,500 lane km comprised in 20 projects in its road assets portfolio
- Forays into other surface transportation sub-sectors like metro, bus & border check-post



#### Track Record of Successful Project Implementation

- Commissioned over 4,700 lane kms of highways, operating one bus transportation project
- Projects substantially completed to budget and within time



#### Strong Parentage of IL&FS

- IL&FS Brand and expertise in finance & other infrastructure areas
- Experience in working with various Government and other Authorities



#### Partnerships and Bilateral contracts with State Govts

• State Highway Concessions in joint venture with the States of Kerala, Chhattisgarh, Gujarat, Rajasthan & Jharkhand



#### Diversified and de-risked portfolio

- Pan India presence with a fair mix of annuity and toll concessions
- Presence in Europe, Latin America & Mexico through Elsamex SA



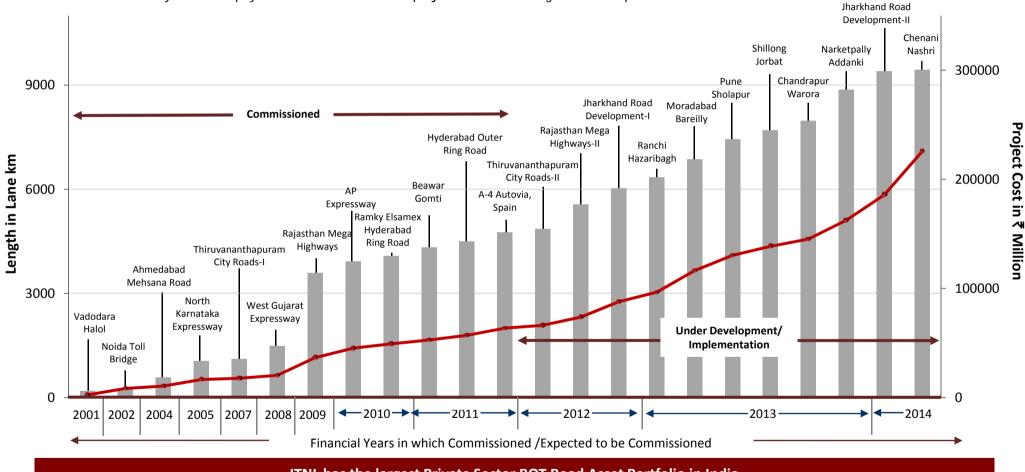


#### **IL&FSTransportation Networks Limited** As at June 30, 2011 83.61% **GRICL Operating Subsidiaries** NTBCL 25.35% 87.00%\* **NKEL** 100.00%\* WGEL 57.50% 100.00% 50.00%\* **RIDCOR** 50.00% TRDCL **IERS** Elsamex SA 100.00%\* **APEL** 74.00%\* **CHDCL** 74.00%\* SPVs **JARDCL** 48.00% 100.00%\* **IRPICL** ROAD 74.00% **EHEL** 20 subsidiaries 100.00% **IRIDCL RMRGL** 26.00% 74.00% (Metro Rail SPV) **HREL** In Gurgaon 35.00% WCBTRL VNII. 100.00% **PSRDCL** (Bus Transport SPV) 90.00% 100.00% **MBEL** In Nagpur City 50.00% **ISEL MPBCDCL** 100.00% 51.00% **CNTL** (MP Border Check-50.00% Post - 24 check-posts) **NAMEL** \* Includes indirect and beneficial interest too



### Portfolio: Road Projects

- Diverse BOT portfolio of 20 road projects covering ~9,500 lane km spread across various states of India
- Fair mix of "Annuity / assured payments" and "Toll" based projects in various stages of development



ITNL has the largest Private Sector BOT Road Asset Portfolio in India

Project Cost -



### Portfolio: Non Road Projects

Metro Rail Metro Rail Project – awarded by Haryana Urban Development Authority (HUDA)

- Metro link from Delhi metro Sikanderpur station to DLF Cyber City on NH-8 in Gurgaon
- Project Cost of ~ ₹1100 cr with a concession period of 99 years ITNL stake in the project ~54%
- Likely Commissioning in 2012 financially closed and construction commenced

Bus System Nagpur Bus System Project – awarded by Nagpur Municipal Corporation

- Mobilizing, running, operating and maintaining the Nagpur City Bus Services on an exclusive basis
- Concession period of 10 years ~230 buses deployed; another 300 being deployed
- Project Cost of ~ ₹720 mn Term loan of ₹556.17 mn sanctioned by Pooled Municipal Debt Obligation Fund

Border Entry Point MP Border Check Post Project – awarded by the Government of Madhya Pradesh

- In consortium with Spanco (ITNL stake 51%), 24 border check-post in MP to be developed
- Revenue sources entry fee from commercial vehicles, parking fee, loading/unloading etc
- Concession period of ~12.5 years with ~2 year construction period. Project cost estimated at ₹13,500 mn



### Recent Project Awards & Financial Closures

# ITNL Secured projects worth around ₹ 80 billion each year in the last 2 financial years

Project	Authority	BOT Type	Length (lane km)	Estimated Cost (₹Million)
Road Sector				
Ranchi to Hazaribagh	NHAI	Annuity	319	8,692
Pune to Sholapur	NHAI	Toll	571	14,027
Moradabad to Bareilley	NHAI	Toll	522	19,836
Three stretches under JARDP*	GoJ	Annuity	466	14,078
Mega Highways-II	GoR	Toll	698	8,126
Chandrapur Warora	GoM	Toll	275	7,000
Chennai to Nashri in J&K	NHAI	Annuity	38	37,200
Jorabat to Shillong in North East	NHAI	Annuity	262	8,240
Narkatpally to Addanki in AP	GoAP	Toll	888	17,605
Madhya Pradesh Entry Point	GoM	Fee	-	13,500
Gurgaon Metro Rail	HUDA	Fee	4.8 km	11,000
One stretch under JARDP	GoJ	Annuity	68.7	4,320
Total				1,63,624

#### **Debt Tied-up**

	Debt tied-up
Project	(₹ Million)
Ranchi to Hazaribagh	7,382
Pune to Sholapur	9,577
Moradabad to Bareilly	13,187
Three stretches under JARDP*	12,386
Thiruvanthapuram City Roads	1,436
Chandrapur Warora	3,360
Mega Highways –II	6,098
Chenani Nashri Tunnelway	33,480
Jorabat to Shillong	7,400
Narkatpally to Addanki	10,600
Gurgaon Metro Rail	7,616
Nagpur City Bus Transportation	556
MP Border Check Post	11,475
Total Debt tied –up	124,553

#### ITNL had 9% and 7% market share of NHAI projects awarded in FY10 and FY11 respectively plus State projects too

<sup>\*</sup>Under Jharkhand Accelerated Development Program concession agreement was signed for Ranchi Ring Road; Ranchi to Patratu road; and Patratu to Ramgarh road. Subsequently, Government of Jharkhand has signed concession for Chaibasa Kandra Chowka road project too for which financial closure is underway



## Project Pipeline for FY12

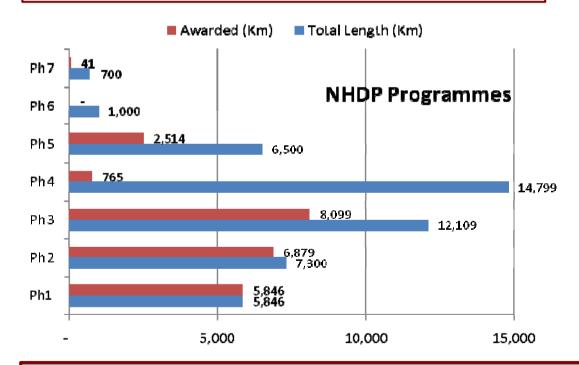
BID PIPELINE						
	RFP Stage (Post Qualification)			RFQ Stage (Pre Qualification)		
	Projects	Length (km)	Cost ( <sup>₹</sup> Mn)	Projects	Length (km)	Cost ( <sup>₹</sup> Mn)
NHAI	5	574	45,058	66	7,658	6,00,933
MORTH	2	192	5,580	1	80	16,000
STATE PROJECTS	8	712	54,622	29	3,410	1,86,921
Total	15	1,478	1,05,260	96	11,148	8,03,854



### Road Sector Opportunity

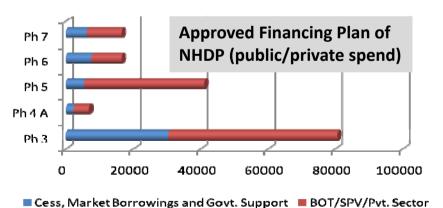
Government plans to Award USD 50 billion of Road Projects in FY11 - Private Sector to fund ~70%

In the envisaged XIIth Five Year Plan, the Government targets to mobilize large investments in transportation infrastructure through Public Private Partnership estimated at around ₹12 trillion – double that in the last five year plan



#### NHAI has targeted award of around 7,300 km in FY12

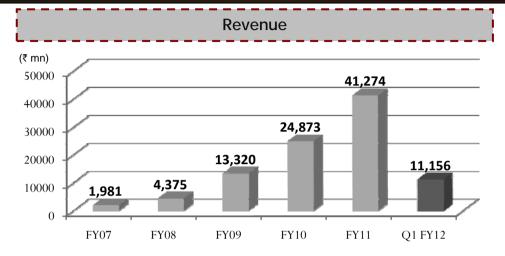
Program	Planned for rollout (in Km)
NHDP-III	1,274
NHDP-IV	7,235
NHDP-V	2,561
SARDP-NE	81
Total	11,151

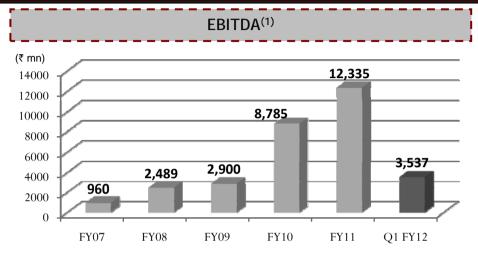


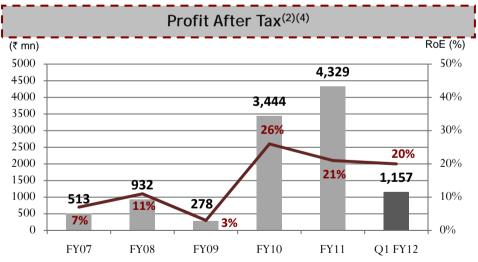
Preliminary estimates peg Infrastructure spend in the XIIth Plan (2012-17) at ~ ₹ 40 trillion

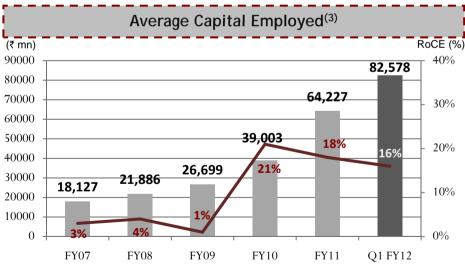


### Financial Parameters (Consolidated)





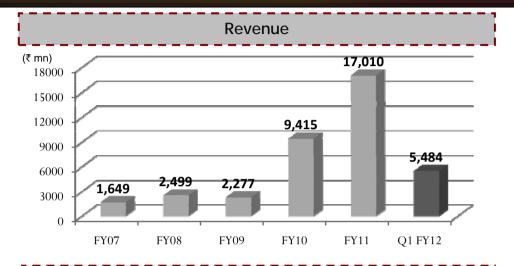


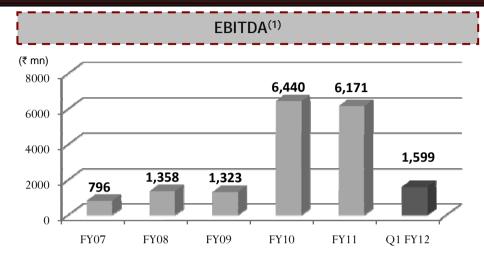


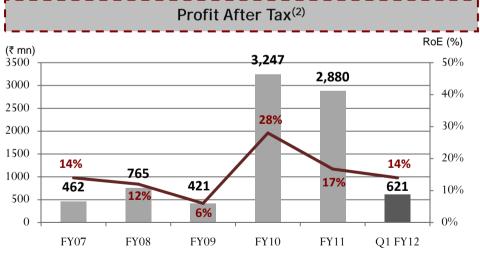
- 1. Includes other income and excludes gain from Foreign exchange fluctuation
- 2. RoE based on average equity; for Q1 FY12 it is annualised
- 3. RoCE based on average capital employed; for Q1 FY12 it is annualised

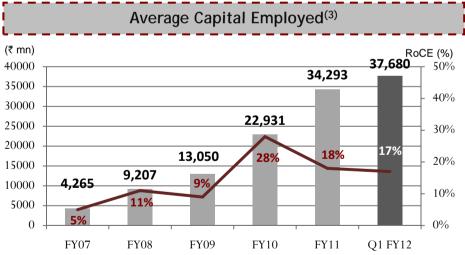


### Financial Parameters (Standalone)









- 1. Includes other income and including gain from Foreign exchange fluctuation
- 2. RoE based on average equity; for Q1 FY12 it is annualised
- 3. RoCE based on average capital employed; for Q1 FY12 it is annualised



### Profit & Loss Accounts Highlights

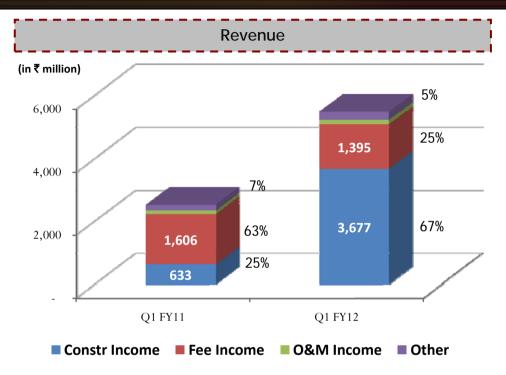
(All figures in ₹ million)

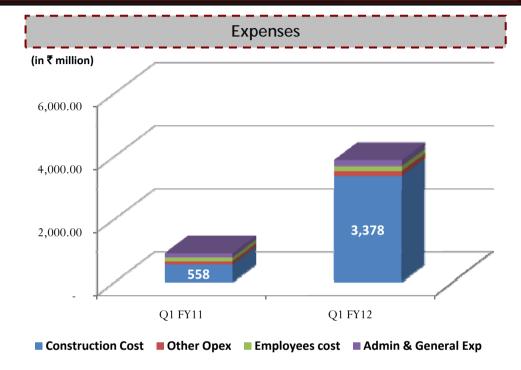
	Consolidated		Stan			
Key Parameters	Q1 FY12	Q1 FY11	Change	Q1 FY12	Q1 FY11	Change
Revenue	11,156	7,933	41%	5,484	2,535	116%
EBITDA	3,537	2,787	27%	1,599	1,525	5%
EBITDA Margin	32%	35%		29%	60%	
Interest*	1,426	1,055	35%	559	315	77%
Depreciation	161	131	23%	25	22	14%
Profit Before Tax	1,951	1,602	22%	1,014	1,187	-15%
PAT after minority interest	1,157	1,046	11%	621	737	-16%

<sup>\*</sup> In consolidated results, as per the relevant accounting policy, annuity projects are treated as financial assets and shown as receivable in the balance sheet. Hence interest during construction on annuity projects is charged to P&L unlike for toll projects where it is capitalized



### Standalone Revenue & Expenses



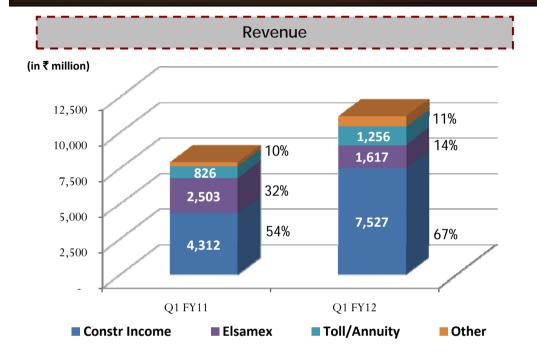


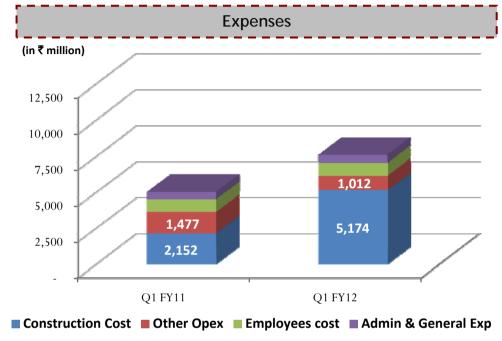
- As in past quarters, construction activity has become a major component of the total revenue with increase in the progress and number of projects under execution
- Fee income in Q1 is arising from supervision fee income accruals from Jharkhand state road projects and other projects under execution
- The margin on construction from projects is recognized after threshold construction progress is achieved (typically 10%)

- The variation in construction costs is commensurate with the construction income that is received in the respective quarters since, in the EPC undertaken by ITNL, construction is outsourced
- Employee and Admin cost in Q1 f FY12 have increased marginally as compared to the relevant quarter of last year. The other operating expenses mainly consist of Fees for Technical Services, O&M expenses etc. For this quarter they have increased by 52mn YoY. The increase is mainly on account of increase in O&M expenses from newly commissioned projects



### Consolidated Revenue & Expenses

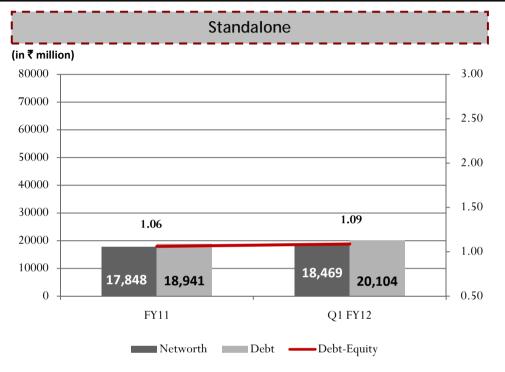


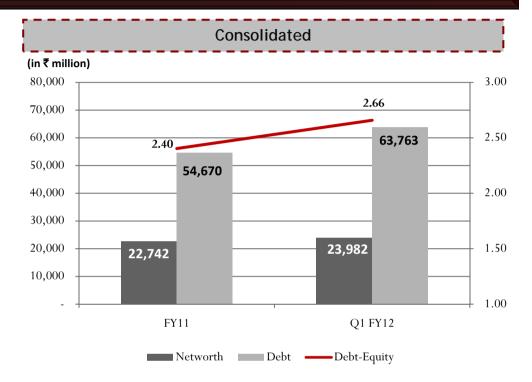


- Total Income during this quarter has compared to relevant quarter of last year mainly on account of increased construction activity, increase in toll & annuity revenues
- The difference between standalone and consolidated construction revenues is a) due to projects in which ITNL does have the EPC contract e.g. Jharkhand Road Projects and b) on account of IDC and margin recognized at the consolidated level in accordance with applicable accounting policies
- Apart from the construction cost, other operating expenses and employee costs have reduced on a YoY basis
- Construction costs would vary with construction revenue in a positive correlation. Construction costs have been higher in this quarter because of increase in construction activity and resultant revenue



### **Debt Equity Analysis**





- The Debt Equity at the standalone level has increased marginally on account of increase in borrowings for meeting cash flow requirement
- The standalone debt is mostly unsecured debt and taken against cash accruals expected from the fee income and construction margins from projects under construction
- The increase in debt at consolidated level is mainly on account of drawdown happening from debt tied-up for each of the projects and is mostly project recourse debt

Incremental Equity Commitment for existing projects is around ₹ 2,000 million

Total Investments made till 31-Mar-11 (including advance against equity) is approximately ₹ 25,000 million

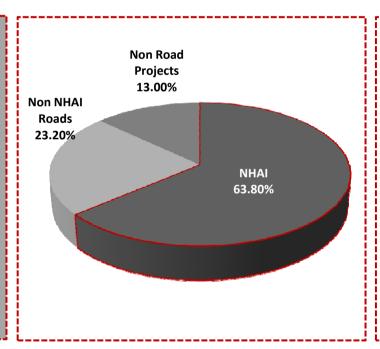
#### In the Works...

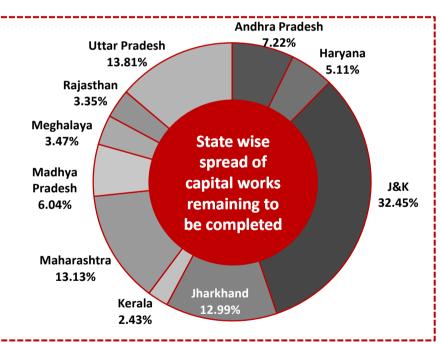
#### Capital Works remaining to be executed (ITNL proportionate share)

(In ₹ million as on 30-June-11)

Total of Capital Works remaining to be exe	ecuted 94,400	
Of projects where we have emerged as L-1	*** 1,600	
Of projects awarded till last quarter*	92,800	

Project
capital
works
remaining
to be
executed





<sup>•\*</sup> Not considering Jharkhand Highways Ph II wherein concessions are yet to be signed

<sup>•\*\*\*</sup> Kerala Stadium Project where ITNL is L-1 bidder



### Revenue Collection on Operational Road Projects

Not adjusted for ITNL stake

(All figures in ₹ million)

Toll Projects under Operation	Average Daily Toll Collection		
	In FY10	In FY11	In Q1FY12
Ahmedabad Mehsana Road (Gujarat)	1.17	1.32	1.55
Vadodra Halol Road (Gujarat)	0.86	1.01	1.13
Noida Toll Bridge (UP)	1.94	1.91	1.93
Mega Highways — Rajasthan (Ph-I)	2.26	2.91	4.04
Rajkot to Jetpur – Gondal (Gujarat)	0.85	0.92	0.98
Beawer Gomti (Rajasthan) (Operational since 25th August 2010)		0.43	0.44

Operational Annuity Projects	Annuity receivable Per Annum	Received /accrued in Q1FY12
Maharashtra Border to Belgaum (Karnataka)	1,010.34	247.53
Thirvananthapuram City Roads (Ph-I) (Kerala)	118.00	28.91
Kotakatta to Kurnool (Andhra Pradesh)	1130.40	276.95
East Hyderabad Expressway Limited	666.6	166.6

Total Average Daily Collection from toll and annuity in Q1FY12 has been around ₹ 17.98 million



### Value for Shareholders





### **Experienced Board of Directors**

#### **Independent Directors**

Name	Designation
Mr Deepak Dasgupta	Chairman; Former Chairman, NHAI
Mr RC Sinha	Former Vice Chairman & MD,  Maharashtra Airport Development  Company Limited
Mr HP Jamdar	Former Principal Secretary, Government of Gujarat
Mr Deepak Satwalekar	Former Managing Director, HDFC

#### **Non-Independent Directors**

Name	Designation
Mr Ravi Parthasarthy	Chairman, IL&FS
Mr Hari Sankaran	Managing Director, IL&FS
Mr Arun K Saha	Joint Managing Director, IL&FS
Mr Vibhav Kapoor	Group Chief Investment Officer, IL&FS
Mr Pradeep Puri	Managing Director, NTBCL
Mr R C Chandra	Partner, Bessemer Venture Partners
Mr K Ramchand	Managing Director
Mr Mukund Sapre	Executive Director



# Key Managerial Personnel

K. Ramchand Managing Director	He has over 30 years of experience in urban and transport infrastructure development sector
Mukund Sapre Executive Director	He has over 27 years of experience in the industry.
Harish Mathur Chief Executive	Has over 33 years of experience in various road construction projects.
Cherian George Chief Financial Officer	He has over 35 years of experience in accounting and finance. Responsible for Financial and Accounting matters, Statutory Compliances and Financial Planning
V. K. Raina Technical Director	He has over 40 years of experience in the industry and is our in-house expert on structures including bridges and RoBs. He has been associated with many projects & has authored books on the subject too
S C Mittal Senior Vice President	He has over 28 years of experience in the industry. He heads our in-house design unit
Krishna Ghag AVP & Company Secretary	He has over 28 years of experience in the industry. He is the compliance officer, legal adviser and Company Secretary

# Thank You



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